2016–17
Year in Review

ANNUAL REPORT
FISCAL YEAR 2017
THE CHICAGO COUNCIL ON GLOBAL AFFAIRS is founded on the belief that America’s engagement in the world is necessary and important—for our prosperity, our security, and our freedom. This mission is as important today as when the organization was established in 1922, at a time of growing isolationist sentiment.

As you will see throughout this report of our 2016–17 activities, there is an electric energy at the Council. Our 2016 survey of American public opinion informed last year’s election dialogue about US global engagement. At the 2017 Chicago Forum on Global Cities, we examined how cities are pushing for open borders, open markets, open societies, and open minds as nationalist movements surge around the world. We convened cabinet secretaries, congressmen, and UN agency leadership for a task force report urging the United States to make global food and nutrition security a pillar of US diplomatic and national security engagement. And we continue to explore new ideas and solutions for other issues that transcend borders, such as immigration, trade, energy, and security.

Our new Conference Center provides you with a place to gather and connect with each other while learning about pressing global issues. With our new, cutting-edge technology, we are creating and delivering relevant, engaging, original content that draws from our insightful research and acclaimed events, and we are able to respond quickly to news cycles—in both traditional and social media environments. This transformation is key to our mission and to remaining relevant in today’s constantly shifting technology and media landscapes.

Now marks a critical moment for the Council. To truly become the organization that you and others turn to for critical insights about the United States’ role in the world, we must not only host thought-provoking speakers and produce insightful analyses on critical global issues but also develop new ways for audiences to learn and benefit from our content. Following a strategic review conducted this summer, we will explore new digital ways to bring the best in global affairs information to you; provide a valuable network for the next generation; and focus our energy on conducting outstanding research and convening leading global voices in such critical areas as global cities, global food security, and US foreign policy and public opinion.

Our continued evolution and growth require extensive dialogue with global thought leaders and, most importantly, the mobilization of our broader community. The Chicago Council on Global Affairs has thrived for more than 95 years because individuals, foundations, and corporations generously support our work, and we continuously evaluate our achievements and identify opportunities to improve. With your active engagement and involvement, we will be well-positioned to expand our efforts even further as we look toward the Council’s 100th anniversary in 2022.

Thank you,

Ivo Daalder
President, Chicago Council on Global Affairs

Glenn F. Tilton
Chairman, Chicago Council on Global Affairs

**AMERICA’S ENGAGEMENT IN THE WORLD IS NECESSARY AND IMPORTANT—FOR OUR PROSPERITY, OUR SECURITY, AND OUR FREEDOM.**
HIGHLIGHTING THE ACCELERATING EXPANSION and quality of our work, the Chicago Council on Global Affairs was ranked number-one “Think Tank to Watch” worldwide for the second year in a row by the University of Pennsylvania’s 2016 Global Go To Think Tank Index. The Council also jumped 30 spots from last year to be ranked the 36th “Top Think Tank” in the United States.

Other notable rankings include:

- #18 Foreign Policy and International Affairs US Think Tank
- #10 Best Institutional Collaboration Involving Two or More US Think Tanks
- #16 Best Transdisciplinary Research US Think Tank
- #16 Best Quality Assurance and Integrity Policies and Procedures US Think Tank
Convening Leading Voices and Conducting Independent Research

OVER THE PAST YEAR, the Council facilitated critical dialogue and offered policy-relevant analyses and solutions on a range of global issues. By bringing together leaders in business, government, education, and the arts and conducting independent analysis and research, we explored solutions to global challenges and shaped policy debates.

THE 2016 ELECTIONS, POPULISM’S RISE, AND US GLOBAL ENGAGEMENT

As the Council opened its brand-new, state-of-the-art Conference Center in September 2016, Americans were facing a decision about how the United States should respond to an increasingly complex and uncertain international environment. The Council engaged opinion shapers and the public before and after the 2016 election in dialogue on US global engagement, and it explored diverse viewpoints on a range of critical issues, including: the humanitarian disaster in Syria, the global refugee crisis, immigration and national security, trade policies, rising extremism and terrorism, and the challenges posed by China, North Korea, and Russia. CNN’s Fareed Zakaria discussed America’s role as the world’s policeman at the grand opening of our Conference Center.

Three days before the presidential debate on US foreign policy, we partnered with the Washington Post to release our 2016 Chicago Council Survey on US foreign policy. The data show that

In October 2016, US Secretary of State John Kerry referenced the survey during the Council’s Louis B. Susman Lecture. He also told a sold-out audience of more than 1,500 that “International challenges can’t be wished away; they can’t be ignored. They have to be met with honesty and confidence. And that is the approach our country at its best has always taken.” At a half-day symposium featuring John Judis, author of The Populist Explosion, and Chatham House Director Robin Niblett, scholars and experts put the year’s political movements—from Brexit to Trumpism—into historical context and discussed the implications of the rise in populism for the established world order.

In early 2017, the Council on Global Affairs turned to examining whether democracy’s “third wave”—the spectacular blossoming of open political systems after the Cold War—is receding. A panel of journalists debated if we are living in a “post-truth” era, and the Council on Foreign Relations’ Richard Haass discussed a world in disarray. In April, American Enterprise Institute’s Arthur Brooks, Brookings Institution’s E. J. Dionne Jr., Politico’s Susan Glasser, and others examined the retreat and renewal of global democracy.
GLOBAL ECONOMY, TRADE, AND BREXIT

In both the United States and Europe, there is anxiety that the effects of growing globalization, trade, and technological change are leaving the middle and lower classes at an economic disadvantage. This mounting populist sentiment drove the British vote to withdraw from the European Union (EU), proved to be too much for US-led trade deals such as the Trans-Pacific Partnership (TPP), and is now influencing North American Free Trade Agreement (NAFTA) renegotiations.

Throughout the year, our public programming examined the global political climate’s effect on the US and global economies. Federal Reserve Governor Lael Brainard moved markets—both before and after her speech on the Council’s stage—when she suggested the Fed should be in no hurry to raise interest rates. Her September 2016 talk drew more than 11,000 live-stream viewers from London, Shanghai, and Wall Street, and it was covered by ABC, Bloomberg, NPR, Reuters, The Wall Street Journal, and many others. We also hosted Federal Reserve representatives Robert Kaplan from Dallas and Loretta Mester from Cleveland.

Regarding Brexit, former Chancellor of the Exchequer George Osborne made news from the Council’s stage when he warned British Prime Minister Theresa May against “take-it-or-leave-it bravado.” Former European Commissioner for Trade Lord Peter Mandelson spoke to a Council audience after the House of Commons and House of Lords cleared the way for Prime Minister May to trigger Article 50 and formally exit from the European Union. And just three days before the United Kingdom’s snap election in June, which resulted in Prime Minister May losing majority control of Parliament, Ireland’s Prime Minister Enda Kenny shared how the Irish government is tackling the challenges of Brexit.

As part of our Global Economy Series, we presented diverse perspectives from Harvard’s Carmen Reinhart and Mohamed El-Erian of Allianz, as well as Austan Goolsbee and Douglas Holtz-Eakin, economic advisers to President Obama and President Bush, respectively. Our Growth Markets Series explored how the backlash against globalization and an inward-looking West has affected the low barriers and global supply chains that previously fueled growth of emerging markets.

The global economy also continues to be an important focus of Council research and analysis. Senior fellow Phil Levy launched a weekly column in Forbes, where he writes on the US trade agenda; trade policies of China, Germany, and others; and the impact of Brexit on the global economy. He also organized a conference of economic thought leaders to explore how to rebuild bipartisan support in the United States for international trade.
IMMIGRATION

Immigration poses a particular problem for the Midwest region of the United States. On the one hand, critical economic sectors throughout the region—especially manufacturing, agriculture, healthcare, and hospitality—rely heavily on immigrants for growth and prosperity. On the other hand, Trump’s wall-building message resonated across the Midwest, notably in those communities that have witnessed rapid demographic changes since the beginning of this century.

The Council’s research on immigration is increasingly relevant and shaping important policy debates. In October 2016, we released the findings of a study done in partnership with the Bipartisan Policy Center in Washington, DC. The report, Balancing Priorities: Immigration, National Security, and Public Safety, analyzes how the immigration system works to protect us from security threats and makes actionable recommendations for updating policies to simultaneously provide greater security and sustain the economic, cultural, and social benefits of immigration. In December, we shared five recommendations with policymakers for immigration policies to ensure a strong Midwest economy. And The Wall Street Journal published the Council’s research and data that reaffirm immigration offsets population decline and an aging workforce in Midwest metropolitan areas.

To engage and inform the public on this important issue, we created three digital interactives—on sanctuary cities, H-1B visas, and refugee resettlement in the United States. Events throughout the year featured voices on immigration policy from local, state, and national officials. Speakers included former Homeland Security Secretary Michael Chertoff, Oxford Professor Paul Collier, Muslim Public Affairs Council President Salam Al-Marayati, UN High Commissioner of Refugees Assistant Protections Officer Katie Tobin, and National Immigration Forum Executive Director Ali Noorani. Our 2017 Chicago Forum on Global Cities opened with a conversation on open cities versus closed borders, and another panel examined how cities are solving challenges associated with global migration and an influx of refugees.

THE COUNCIL’S RESEARCH ON IMMIGRATION IS INCREASINGLY RELEVANT AND SHAPING IMPORTANT POLICY DEBATES.
CITIES AS THE VANGUARDS OF OPENNESS

At the 2017 Chicago Forum on Global Cities, we explored how cities—pushing for open borders, open markets, open societies, and open minds—remain the vanguards of openness and the champions of globalization in the face of nationalist movements around the world. Hosted again in partnership with the Financial Times, this unique international event convened thought leaders such as Carl Bildt, Helen Clark, Valerie Jarrett, Martin Kimani, Martin Wolf, and current and former mayors of Busan, Cape Town, Dublin, Rio, and Toronto.

More than 600 participants from 36 countries attended the June event, including 54 speakers and leaders from 23 international partner organizations. Five solution workshops covered the foreign policy of cities, innovation and data, public-private partnerships, security, and technology and inclusive growth.

Once the global gatekeepers, national governments are now seen as obstacles by many local leaders attempting to connect with the rest of the world. In response, cities are developing what can best be described as their own global policies and agendas. The Council is pioneering this effort. At the Forum, we released Chicago’s Global Strategy, a report that asks business, civic, cultural, and educational leaders to work together on an explicit strategy to advance Chicago’s interests and build a global mind-set among all Chicagoans.

Throughout the year, the Council gathered leaders from global cities to share ideas and best practices on specific topics and pressing concerns. In September 2016, London Mayor Sadiq Khan delivered a keynote address from the Council’s platform on his first official visit to the United States. Khan, who made history by becoming the first mayor of Muslim faith to lead a major Western capital, made an impassioned plea for social integration as the best way to address the challenges facing global cities and communities in this age of globalization. We helped organize the Mayors’ Forum on Urban Waterways, which was cohosted in Chicago by Mayor Rahm Emanuel and Paris Mayor Anne Hidalgo. Eighteen mayors also participated in our roundtable, “Financing the Global City,” hosted by Emanuel on the sidelines of the 2017 Chicago Forum. We also brought business, civic, educational, and cultural leaders together at small, private dinners in Hong Kong, London, Mexico City, New York, and Singapore.

The Chicago Council on Global Affairs has built upon three years of successful Chicago Forums to expand its global cities research team of fellows and nonresident fellows from around the world. Senior global cities fellow Karen Weigert is examining the implications of large cities’ rapid growth around the world between now and 2025, as well as how the electric power needs of those cities can be met without disastrous increases in carbon emissions. And nonresident fellows Ian Klaus and Noah Toly are developing a City Diplomacy Index to analyze the ways cities advance their policy interests by participating in global networks and activities.
By the Numbers: 2017 Chicago Forum on Global Cities

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THE TRANSATLANTIC ALLIANCE AND US-RUSSIA RELATIONS

The North Atlantic Treaty Organization (NATO) today remains an essential tool in advancing both American and transatlantic interests. The challenge is ensuring the trust that underpins the alliance is not unraveled by mixed messages and uncertainty coming out of Washington. Donald Trump entered office determined to improve relations with Russia and insisted NATO allies meet their defense spending obligations.

“For decades, the Republican Party has been more hawkish toward Russia than Democrats,” wrote Council senior fellow Dina Smeltz in a Washington Post commentary, but “that’s changed with President Trump’s election.” Smeltz reviewed US opinion polling on Russia and found that just 15 percent of Republicans agree that Trump is being too friendly toward Russia.

In the wake of the Kremlin’s unprecedented interference in the US presidential election, and at the start of the new administration’s efforts to build a more collaborative relationship with Moscow, Carnegie Endowment for International Peace and the Chicago Council on Global Affairs released the findings of a high-level bipartisan task force on US policy toward Eurasia, Russia, and Ukraine, cochaired by former Deputy Secretary of State Richard Armitage and US Senator Chris Murphy. The paper, released in February, offers a set of principles to guide a sustainable policy toward the entire region.

In March, former US Ambassador to NATO Ivo Daalder, president of the Chicago Council on Global Affairs; former US Ambassador to Ukraine John E. Herbst; and Samuel Charap of the International Institute for Strategic Studies discussed the Trump administration’s approach to a resurgent Russia and the possible impact on NATO. Later, in a Twitter thread response to a President Trump tweet, Daalder explained how NATO and defense spending works. The Council also produced a digital interactive on NATO defense spending and released it in advance of Trump’s first NATO meeting in May.

At the NATO meeting, Trump’s alliance counterparts undoubtedly expected him to “repeat his insistence that they spend more on defense,” wrote Daalder for CNN. But they were surprised by his unwillingness to confirm his “unconditional commitment to the core precept of collective defense.” Daalder underscored the value of collective defense in a Financial Times op-ed and in discussions on Charlie Rose and MSNBC’s All In with Chris Hayes.
US FOREIGN POLICY IN THE MIDDLE EAST

The Middle East remains at the center of US foreign policy. American intervention in the region, however, has posed a far riskier undertaking in the years since the Arab Spring. Intensifying sectarian conflict, eroding state structures, and the growing influence of nonstate actors and regional powers leave the Trump administration with few easy policy options.

The Syrian civil war has become one of the worst humanitarian crises of the modern era. The 2016 Chicago Council Survey found a majority of Americans favored limited military intervention against extremist targets in the conflict, with a large majority favoring the use of airstrikes. We held several public events focused on Syria and other Middle Eastern countries important to US foreign policy such as Iran, Israel, and Turkey. Notable speakers included Adel-al Jubeir, the foreign minister of Saudi Arabia; Wendy Sherman, the former leader of the US negotiation team for the Iran nuclear deal; and Moshe Ya’alon, the former Israeli defense minister. Interviews of Jubeir and Ya’alon recorded for a Council video series received thousands of views via social media.

In May, Council visiting fellow Saeid Golkar heralded the Iranian presidential election as “the most important in the history of Iran.” Golkar, whose work centers on Iranian politics and the military, wrote for Al-Jazeera and RealClearWorld about the election in the weeks prior, commentating on the candidates’ positions and the Iranian political system. Golkar also discussed Hassan Rouhani’s victory with Council leadership members, explaining implications of the win by the incumbent candidate who is most in favor of stabilizing Iran’s relationship with the United States.

Following President Trump’s visit to Saudi Arabia this spring, Council fellows Richard Longworth, Cécile Shea, and Karen Weigert addressed the administration’s diplomatic relationship with our Middle Eastern allies on the Council’s Deep Dish podcast. Shea gave Trump’s visit to Saudi Arabia a passing grade, saying, “I think someone near the president clearly has a fairly sophisticated idea of what it is going to take to bring peace to Israel and Palestine. If Trump can achieve Saudi Arabia’s backing to a peace accord, Hamas will have to accept it.”
THE NEW ASIAN SECURITY LANDSCAPE

President Trump said former US President Obama warned him of a “big problem” before he left office—North Korea. China’s military expansion in the South China Sea and rising economic influence command increasing attention, but Japan, North Korea, and other regional actors are shifting power beneath the surface. In February, the Council welcomed former US Director of National Intelligence Dennis Blair and Japan Institute of International Affairs President Yoshiji Nogami for a half-day symposium on Asian security. They and other experts examined what lies ahead for Asian security under the Trump administration.

In 2016, the Council on Global Affairs conducted a multination public opinion survey in partnership with five organizations in Australia, Canada, China, Japan, and South Korea. The findings showed publics in the Asia-Pacific widely view the United States as the strongest military power in the region, though they are split over whether China or the United States is the premier economic power. The survey also found that Americans and Japanese have mutually favorable views of one another, share common perspectives of threats in the region, and support one another’s leadership efforts in the Asia-Pacific.

As Chinese President Xi Jinping visited the United States and met with President Trump in April, Council fellows Karl Friedhoff and Phil Levy previewed the pressing issues of economic relations and ever-aggressive North Korea during an episode of the Council’s Deep Dish podcast. Later that month, after Vice President Mike Pence said “the era of strategic patience is over” when visiting the demilitarized zone between North and South Korea, Cécile Shea, our nonresident senior fellow for global security and diplomacy, explained in a video the risks involved in the United States taking unilateral action in North Korea.

In May, Gideon Rachman, chief foreign affairs columnist for the Financial Times, explored how the growing wealth of Asian nations—or easternization—is transforming the global balance of power. While often portrayed as a threat to American jobs and security, he pondered an alternative to this zero-sum assessment of US-Asia relations. The Council also welcomed six US ambassadors to the Association of Southeast Asian Nations (ASEAN) to discuss the United States’ role in the region after President Trump’s withdrawal from the TPP.
GLOBAL FOOD SECURITY FOR PEACE AND PROSPERITY

In January, the Famine Early Warning Systems Network—one of the world’s leading authorities on famine—declared 70 million people across 45 countries would need food assistance this year, and the United Nations declared this famine the worst humanitarian crisis the world has faced since World War II. A lack of adequate food tends to create cycles of instability. In March, the Council published a bipartisan task force report, *Stability in the 21st Century: Global Food Security for Peace and Prosperity*. Former cabinet secretaries, congressman, and UN agency heads such as Catherine Bertini, Tom Daschle, Janet Napolitano, Ann Veneman, and Rajiv Shah were members of the task force.

The report, which calls on the United States to make global food and nutrition security a pillar of US diplomatic and national security engagement, was released at our 2017 Global Food Security Symposium in Washington, DC. Prominent speakers included US Senator Jerry Moran, African Union Special Envoy for Women, Peace, and Security Bineta Diop, and Syngenta Global Head of Corporate Affairs Mark Titterington. More than 500 leaders from academia, business, civil society, and government attended to discuss the report and explore how the United States benefits from a food-secure world that is, in turn, more prosperous, safer, and healthier. An additional 700 people from 44 countries live streamed the symposium.

This past year, the Council’s Global Food and Agriculture Program Director Alesha Black participated in a German-led G20 advisory group on the future of the rural world, and senior fellow Roger Thurow spoke at more than 100 public engagements. He also collaborated with the Pulitzer Center on Crisis Reporting on a three-part podcast examining nutrition, hunger, and food security around the world.

Worldwide peace and prosperity also depend on the cultivation of healthy populations. The Council’s 2017 Global Health Symposium explored the power of innovation and storytelling to spark social change, create global impact, and improve the lives of women and children. More than 500 people attended the March event, and another 350 from 19 countries watched the live stream. They heard from dynamic leaders and key innovators such as Amani Al-Khatahtbeh, founder and editor in chief of MuslimGirl.com, and Alice Albright and Mary Davis, CEOs from the Global Partnership for Education and the Special Olympics, respectively.
Engaging the Public and Opinion Shapers

The Council on Global Affairs is committed to broadening the discourse on global issues and providing a platform for the public, and especially the next generation, to engage directly with opinion shapers, world leaders, policymakers, business executives, journalists, and other leading policy experts.

POSITIONING THE NEXT GENERATION TO TAKE A GLOBAL LEADERSHIP ROLE

We elevated the voice of our Next Generation constituents this year and raised the bar on their participation and engagement in new and exciting ways. Reflective of our members—40 percent of whom are under the age of 40—the Council is committed to expanding the range and depth of activities and content designed to appeal to them and prioritizing the next generation in everything we do. To give them a voice in the Council’s governance, we have created a Next Generation Committee on the Council’s board of directors and also added Next Generation representatives to our other board committees.

The Emerging Leaders class of 2017 included 20 leaders across the public and private sectors, from companies and organizations such as the American Civil Liberties Union, Boeing Company, Chicago Public Schools, and Jones Lang LaSalle. They met as a class twice each month with experts to examine key issues that affect the world and have an impact on the global city of Chicago such as energy, the environment, the global economy, and international diplomacy. They also traveled with Council President Ivo Daalder to Washington, DC, for meetings with top officials and opinion shapers, including former Director of National Intelligence and US Air Force Lieutenant General James Clapper, former National Security Adviser Susan Rice, and Washington Post editor Marty Baron.

We also continued efforts to strengthen our Young Professionals (YP) Network, which truly is the lifeblood and future of the Council. While exploring ways to recruit new members to join our YP Network, we have maintained a stellar standing throughout the city, and the program is recognized as one of the go-to professional networks for 20- to 40- year-olds in Chicago. Attendance at YP events grew this year; for example, more than 200 members attended a February YP event on sustainable travel. Fundraising also is a growing aspect of the YP Network, which garnered its first underwriting support from a corporate partner this year and successfully raised close to $30,000 in support of the YP Pub Quiz, a signature YP event.

The Koldyke Global Teachers Program, generously supported by Pat and Mike Koldyke, seeks to increase the global competency of the selected teachers, expand the global citizenship of their school communities, and share best practices and key experiences among Chicago’s high school educators. The Council selected the second cohort of five teachers to receive access to Council events and a $5,000 stipend each, which they used to undertake an independent, international travel and study experience during the summer of 2017. The teachers will share their findings on their travels and engagement with the Council at a public Council program in the spring of 2018.
WE CONTINUE EFFORTS TO STRENGTHEN OUR YOUNG PROFESSIONALS NETWORK, WHICH TRULY IS THE LIFE BLOOD AND FUTURE OF THE COUNCIL.

By the Numbers: Engaging the Next Generation

- **1,600** Members
- **40** YP Ambassadors
- **20+** Events in FY17
- **79** Applications
- **40** Interviews
- **21** Members selected (most diverse class in history)

EMERGING LEADERS CLASS OF 2018


**CONNECTING LOCALLY, NATIONALLY, AND GLOBALLY**

Our vision for, and investment in, strategic communications capabilities continues to produce rising returns for the Council. By strategically developing and disseminating original digital content, we are greatly raising the visibility, extending the reach, and promoting the relevance of the Council and its portfolio of work. Today’s political environment and global dynamics have created an increased demand from the globally engaged public and opinion shapers for timely information and insights about the world. The Council on Global Affairs is responding to this demand by drawing on a range of information sources. Throughout 2016–17, we focused on building awareness through digital content that could reach, and ultimately engage, a wider audience.

These digital products include:

**Deep Dish.** This weekly podcast with Vice President of Studies Brian Hanson features outside as well as Council experts and speakers as guests on topics such as Brexit, Iran’s election, North Korea, and Trump’s National Security Council. The Deep Dish audience has grown since its launch in October 2016 to around 1,000 listeners per episode.

**One More Question.** In quick two- to three-minute video interviews, select well-known, high-level speakers appearing on the Council’s programs’ platform cover content that didn’t make it into the event discussion. The 20 videos we have produced so far have drawn audiences from 16 countries.

**Live-Streaming Video.** We are now live streaming all public events hosted in the Council’s Conference Center. We have prioritized increasing our virtual audiences and are exploring live stream—only events. The 104 events we live streamed this program season attracted more than 20,000 views and engaged audiences in 145 countries.

**Multifaceted Videos.** We use short, original videos to promote signature events, highlight the Council brand, and explain the main points of an issue as well as Council reports and studies. This year’s promotional video on the Chicago Forum on Global Cities, for example, resulted in more than 33,000 views.
You Should Know. These image-based interactives and case studies use 15 to 20 images with a one- or two-sentence fact or insight (about the length of a tweet) per image to provide a quick summary of a topic in the news. Of the eight we produced this year, our two most popular explained sanctuary cities, generating more than 5,100 views, and the Paris Climate Agreement, generating more than 4,000 views.

This Week’s Reads. Each week, Council President Ivo Daalder shares his thoughts on 10 news and commentary pieces. The themed summaries include content from publications around the globe and provide context on the week’s most important stories. Readership has more than tripled since its launch in December 2015.

Global Insight. The Council’s central blog offers an opportunity for authors, ranging from our invited program guests to our nonresident fellows to Council experts and staff, to write approximately 800 words of commentary or analysis on newsworthy and relevant global affairs topics. A post by British politician George Osborne about the Brexit process attracted more than 6,000 people to our site.

The Council’s media trajectory reached new heights this past year, reflecting both the urgency of global affairs and the growing influence of the Council. Thanks to our newly built in-house production studio, television news stations including BBC, Bloomberg, CBC, CNN, FOX, and MSNBC gained quick and easy access to insights from Council experts. The studio also helped our media team to elevate the Council’s profile via podcasts. In addition to launching the Council’s signature podcast, Deep Dish, the studio enabled Council experts to be guests on popular podcasts such as Can He Do That? from the Washington Post and Pod Save the World from Crooked Media.

The Council’s presence in online and print media also continued to flourish. Council experts, reports, and events were frequently cited in all major top-tier outlets, including Al Jazeera, The Atlantic, BBC, CNN, Financial Times, The Guardian, The New York Times, Politico, Wall Street Journal, the Washington Post, USA Today, and Vox. Our partnership with the Washington Post for the 2016 Chicago Council Survey was particularly valuable, generating extensive and exclusive media coverage on several of our survey briefs and sparking inquiries from other media outlets that enhanced the overall visibility and reach of both the Council and our leading survey work.

By the Numbers:
FY17 Online Presence

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Strengthening the Financial Foundation

In the fall of 2014, the board approved an ambitious fundraising strategy that is currently being implemented by the development team in partnership with the board of directors. The three main objectives of this plan are to maximize the current donor base, expand the Council’s reach by bringing in new members and donors, and launch a campaign to provide transformational funding.

Under the development team’s new leadership, headed by Anna Edwards, the shift and revamping of the Council’s fundraising strategy has started to become a reality. In fiscal year 2017, corporations provided $5.58 million in total support, individuals provided $5.23 million, and foundations provided $2.97 million.

This year’s Global Leadership Awards Dinner, our annual fundraiser, was one of the most successful in the history of the Council, bringing in more than $1.8 million. During the dinner, we honored Michael Moskow and Penny Pritzker for their local and global leadership, and the outpouring of support for the evening was due in large part to our cochairs Bill Daley, Craig Duchossois, and Leah Zell as well as dinner hosts John and Mary Manley.

The Council’s mission-critical work in 2016–17 was enabled in significant part due to generous support from various foundations. New foundation support this past year came from the Carnegie Corporation of New York, Charles Koch Foundation, and Lumina Foundation for Education, Inc. The Council is committed to expanding and diversifying its foundation support for fiscal year 2018 and beyond.

Chicago’s corporate community also provides critical support for the Council’s work, and for the first time, this year we successfully confirmed corporate multiyear support, with $1,000,000 already pledged for fiscal year 2018 and $600,000 pledged for fiscal year 2019. Establishing this bedrock for future fiscal-year support not only guarantees important revenue, it also provides the space and opportunity for us to focus on forging new relationships.

This support makes it possible for the Council on Global Affairs to create engaging original content that informs and influences policy debates about critical global issues and US engagement in the world. To complete the Council’s transformation as we approach our 100th birthday in 2022, there is more work to be done. We are assessing a potential upcoming campaign for the Council. Success will require extensive dialogue with our board of directors and top funders and, crucially, the mobilization of our broader community. More than 60 leaders were interviewed as part of a study to help us plan for the coming campaign. These candid perspectives on the Council are essential in shaping our strategy and overall future.
Statement of Activities and Changes in Net Assets for the Year Ended June 30, 2017

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| CHANGES IN NET ASSETS | (1,817,917) | 955,483 | 1,644,654 | 268,781 | 1,051,001 |
| NET ASSETS, BEGINNING OF YEAR | 3,334,116 | 9,953,493 | 4,673,890 | 2,080,156 | 20,041,655 |
| NET ASSETS, END OF YEAR | 1,516,199 | 10,908,976 | 6,318,544 | 2,348,937 | 21,092,656 |
## Statement of Financial Position
June 30, 2017

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|                      |              |         |                        |                      |
| LIABILITIES AND NET ASSETS |              |         |                        |                      |
| Accounts payable     | 387,445      |          |                        | 387,445              |
| Accrued liabilities  | 885,149      |          |                        | 885,149              |
| Deferred revenue     | 224,886      |          |                        | 224,886              |
| Deferred rent        | 133,368      |          |                        | 133,368              |
| Deferred compensation plan assets | 195,507 | 195,507 |
| Lease incentive liability | 3,017,843 |          |                        | 3,017,843            |
| Interfund balances   | 3,088,433    | (256,084)| (2,832,349)            |                      |
| **Total Liabilities**| **7,932,631**| **(256,084)** | **(2,832,349)** | **-**                | **4,844,198** |

| NET ASSETS           | 1,516,199    | 10,908,976| 6,318,544              | 2,348,937            | 21,092,656 |

| TOTAL LIABILITIES AND NET ASSETS | 9,448,830 | 10,652,892 | 3,486,195 | 2,348,937 | 25,936,854 |

---

*2017 Global Leadership Awards Dinner From left: Ivo Daalder, Lester Crown, Glenn Tilton, Michael Moskow, Penny Pritzker, and John Manley.*
## FY17 Financial Support

**$10,000 and above**

The Council thanks all donors for their generous support of our mission to provide insight and influence the public discourse on critical global issues. The Council is as transparent as possible concerning the sources of its funding for operations and programs and is pleased to publish this annual statement listing all sources of funding, separated by amount and designation (if any).

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<th>FY17 Total $ Unrestricted Support</th>
<th>FY17 Total $ Restricted Support</th>
<th>Description of Restricted Grants/ Sponsorship</th>
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## FY17 Financial Support

$10,000 and above

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<th>FY17 Total $ Unrestricted Support</th>
<th>FY17 Total $ Restricted Support</th>
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CHICAGO COUNCIL ON GLOBAL AFFAIRS  23
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### FY17 Financial Support

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FY17 Financial Support
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$1,000 to $2,499 (continued)

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Christopher Michael Devine $1,000
Rohini Dey $1,000
Penelope W. and James W. DeYoung $1,000
Susan and David Diamond $1,000
Laura and Michael Dockterman $1,000
Sheldon Dorenfest $1,000
Kristyna Driehaus $1,000
Susan Duda $1,000
Victoria and Charles Ebeling $1,000
Jim Edgar $1,000
Nurul Eusufzai $1,000
Facilitated Solutions International $1,000
Nathan Fagre $1,000
Jennifer Faus $1,000
Mary and Bruce Feay $1,000
Harve A. Ferrill $1,000
D. Cameron Findlay $1,000
Nancy and Rick Firfer $1,000
Declan Flanagan $1,000
Jim Edgar $1,000
Nurul Eusufzai $1,000
Facilitated Solutions International $1,000
Nathan Fagre $1,000
Jennifer Faus $1,000
Mary and Bruce Feay $1,000
Harve A. Ferrill $1,000
D. Cameron Findlay $1,000
Nancy and Rick Firfer $1,000
Declan Flanagan $1,000
Bob J. Forest $1,000
The Frank & Chuck Memorial Foundation $1,000
Cindy and Mark Fuller $1,000
J. Patrick and Anne M. Gallagher $1,000
Sarah and John Garvey $1,000
Louise and James Glasser $1,000
Rabbi Sam Gordon $1,000
Arathi Gowda $1,000
Alan Greiman and Julie Hams $1,000
Judith Griffin $1,000
Jill and Charley Gross $1,000
Kathy and Arthur Hohn $1,000
Joshua D. Hale $1,000
Maureen and Neil Hamilton $1,000
Jack Hartman $1,000
Mary and Brian F. Hickey $1,000
Mary P. Hines $1,000
Bruce Hopple $1,000
Karen and R. Thomas Howell $1,000
Christopher Hurley $1,000
Mary and James Hynes $1,000
Lisa and John G. Iberle $1,000
Irving Harris Foundation $1,000
James & Catherine Denny Foundation $1,000
John D. Jawor $1,000
Mary Ann and Peter Jentel $1,000
Janet and Bill Jentles $1,000
Jill Gordon Trust $1,000
The John and Editha Kapoor Charitable Foundation $1,000
Dixie P. Johnson $1,000
Rosemary and Gary Jones $1,000
Peter Kelly $1,000
Steve Kim $1,000
Barbara and Steve Koch $1,000
Koch Family Foundation $1,000
Jamie and Stephen Kusmierzak $1,000
Ron Landes $1,000
Scott H. Langer $1,000
Jules M. Laser $1,000
Jason M. Larrie $1,000
Dawn and Steven Lavin $1,000
Donald Layman $1,000
Angela Y. Lee $1,000
William Lemke $1,000
Lewis-Sebring Family Foundation $1,000
Gerry G. Lichterman $1,000
Lodge Management Group $1,000
Katherine Logue $1,000
Richard C. Longworth $1,000
John and Susana Lopatka $1,000
Susan O'Brien Lyons and Dougies W. Lyons $1,000
Martha G. and John D. Mabie $1,000
The MacDougal Family Charitable Foundation $1,000
Denise Macey $1,000
Linda C. Mack $1,000
Heidi Malin and Daniel Heftel $1,000
Heather and Roy Martin $1,000
Lorna J. Martin $1,000
Masuda, Funai, Eifert & Mitchell, Ltd. $1,000
Alan Matthew $1,000
Joyce and Edward McCaffrey $1,000
John McCraith $1,000
The McGranahan Family Charitable Fund $1,000
Jane and Bruce McGillan $1,000
Lorraine and Bill McNally $1,000
David E. McNeil $1,000
McNeil Memorial Foundation $1,000
Barbara and Richard Melcher $1,000
Richard Melman $1,000
Metropolitan Pier and Exposition Authority $1,000
Martha Metz $1,000
Carla R. Michelotti $1,000
Jack and Golde Wolfe Miller $1,000
Steve R. Miller $1,000
Jim Mitchell $1,000
Julie Miller $1,000
Mary and John E. Mooney $1,000
Judith and John Moore $1,000
FY17 Financial Support
$1,000 to $9,999

$1,000 to $2,499 (continued)

Cynthia P. and Richard H. Morehead $1,000
Lucia Mouat $1,000
Ellen and Chip Mulaney $1,000
Gary Napadov $1,000
Sylvia Neil and Daniel Fischel $1,000
Charlotte and Michael Newberger $1,000
Robert C. Newman $1,000
Grace Newton and David Weinberg $1,000
Katherine and Oliver Nicklin $1,000
Carol Norton $1,000
Debbie Nutley $1,000
Francesca and Richard B. Nye $1,000
Kathryn Nyquist $1,000
Alexandra O’Neill and George M. Covington $1,000
Oil-Dri Corporation of America $1,000
Fredric I. Orkin and Sylvia Aruffo $1,000
June E. Maguire Ozmon $1,000
Nick Padgett $1,000
Mary R. and Benjamin I. Page $1,000
Salvador O. Palafoux $1,000
Ellen L. Partridge $1,000
Kristi Paskvan $1,000
Patricia Hurley & Associates Inc. $1,000
The Pattis Family Foundation $1,000
Christian Peneff $1,000
Petro-Canada America Lubricants Inc. $1,000
Philip D. Block III Family Fund $1,000
Judy Pomerantz $1,000
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Merry Ann and John M. Pratt $1,000
Leslie Prizant $1,000
Alexandra and Pranev Ramanathan $1,000
Janet K. Reece $1,000
Sandra and Thomas Reese $1,000
Margaret P. Reilly $1,000
Howard J. Romanek $1,000
Harry B. Rosenberg, Jr. and Rachel Dvorken $1,000
Alexander Ross $1,000
Kristi and John Rowse $1,000
Ryan S. Ruskin $1,000
Srinivas Sairam $1,000
Scott Sarver $1,000
Dilisa Sayeed $1,000
Mark E. Schneider $1,000
Jane and John Schreiner $1,000
Steven Schwartz $1,000
Gary Shapiro $1,000
Kostiantyn Shost $1,000
Joann Shier and Robert Gordon $1,000
Robert Shuflar $1,000
Peter Sichovksy $1,000
Anita Sinha $1,000
Juniie Sinson $1,000
Mary Smith $1,000
Sonja & Conrad Fischer Foundation $1,000
William A. Spence $1,000
David J. Spiegel $1,000
Julie W. Stagliano $1,000
Emily and Stephen Stanley $1,000
Lynne Styles $1,000
Young Suh $1,000
Susan and Robert Wislow Charitable Foundation $1,000
Kimberly K. Taylor $1,000
Elizabeth and Donald Thompson $1,000
Tom Benson & Associates Inc. $1,000
Richard F. Tomlinson II LLC $1,000
Toni Sandor Smith Trust $1,000
Jay Tremblay $1,000
Paul and Howard Trienens $1,000
John M. Trinta and Diane C. Swonk $1,000
Mary and Dalias Vays $1,000
Gail and John Ward $1,000
Rebecca and Claes Warrander $1,000
Betsy and Andy Weil $1,000
Weinberg Family Foundation $1,000
Zachary J. Weinberg $1,000
Lisa and Randy White $1,000
Tracy and Marc Whitehead $1,000
Kristin and Jamie Widman $1,000
Laura and Paul Williams $1,000

From left: Arsalan Suhail, Candace Jackson, Sheila Kanchwala, and Moiz Mohammed
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<tr>
<td>$999 and below</td>
</tr>
</tbody>
</table>

**$500 to $999**

- Karen Konig
- Abu Zayd
- AJC Chicago
- American Bar Foundation
- Larry J. Anderson
- Robert de Lasser
- David Baimuth
- Anthony Barash
- M. Cherif Bassiouni
- Prudence and Francis Beidler
- Isabelle Belles
- Kenneth M. Benedict
- Derry Berrigan
- GianMario Besana

**2016–17 YEAR IN REVIEW**

- Robert Haidari
- Roshan L. Goel
- Bruce Gockerman
- Geralyn Gapinski and Marco Ferroni
- Ora and Stuart Fagan
- Allan Ettinger
- Ricardo Estrada
- Martin Essenburg
- Hilary Branch
- Linda and John Bradton
- Rochel Bronson
- Euler Kron Bropheh
- Ken and Sean Casten
- Nancy and John Castle
- Jane and John S. Chapman
- Paul Christensen
- Carol Ciesielski
- Ann Charny Colmo and Christopher Colmo
- Jane Conron
- J. Gorman Cook
- Nancy Raymond Correll
- John C. Covell
- Caroline P. Cricast
- Philip Curley
- Eileen and James Dalton
- Kenneth W. and Marcia W. Darman
- Lori Dawson
- George Demas
- Evelyn J. Diaz and Joshua Watsman
- Steve Dishler
- Colleen and Kevin Doherty
- Abie and Paul Donnellan
- Gerard T. Donnelly
- Vinaiky P. Dravid
- Marilyn B. Dressler
- Hilary Duquesnoy
- Michael Elam
- Martin Eisenberg
- Ricardo Estrada
- Allian Ettinger
- Or and Stuart Fagan
- Marco Ferroni
- Geraldine Gapinski and Roy Czajkowski
- Bruce Gockerman
- Roshan L. Goel
- Robert Haidari

**$250 to $499**

- Donald Holder
- Virginia and Josh Hale
- Terry C. Halliday
- Marguerite Hark
- Eric Harkins
- Arica Hilton
- Dennis H.
- Holtschneider
- Han Hoon Lee
- Sandra and Steven Horowitz
- Leon Issert
- The John Marshall Law School
- Richard A. Joseph
- Josephine P. and John J. Louis Foundation
- Miriam Joyce
- Caroline Kebbi
- Alson Kantziaris
- Caroline I. Kars
- Elizabeth Kasten
- Shaye Kavanagh
- Kellie Fund
- Miriam Kelm
- Gerould Kern
- Jan and Richard Lariviere
- Anne and Edward Laumann
- Howard A. Learner
- Jaewoong Lee
- Amy G. Lehman
- Zafira Lenman
- Daryl Lim
- Lloyd A. Fry Foundation
- Kathrine R. Maehr
- Marjory
- Rehabilitation Hospital
- Paul Marks
- Eric Marquis
- John G. W. McComack
- Elizabeth McCollin
- Ajay Mehrbini
- Lisa Moon
- Connie Morrison
- Mary Ellen Murphy
- Robert Murphy
- Dave Neevander
- Mary Kathryn and Douglas Nelson
- Rukhsana and Sadruddin Noorani
- Virginia M. Noyes
- Berardino Pansini
- James D. Parsons
- Theodore F. Perlman
- Jacob Plummer
- Lee Pollock
- Elizabeth L. Powley
- Irene D. Pritsker
- Usha Raj
- Mike Rolles
- Sherr and Aaxon Rubberg
- Susan and David Rudor
- Nalini Saligram
- Shafali Sandhya
- Stephen Sawyer
- David Scheffer
- Joanne and Frank Schell
- Doug Schmidt
- Julie Dann and Bradley S. Schneider
- Andrew Shaheed
- Jordan Shields
- Vivek Singhal
- Jordan Stark
- Kristin and Stanley Stevens
- Isabel and Don Stewart
- Erin Stockel
- Noreen M. Sugrue
- Winnied and Barry Sullivan
- Amer Sultan
- Przemyslaw Szumowski
- Michael H. Trason
- Hana and Ian Tur-Kapsa
- University of Notre Dame
- Linda and Ken Vander Weele
- John M. VanderLinden and John W. Butler
- Sheila and Jack Warnberg
- Matthew Whipple
- Patricia and Lawrence Widmayer
- Edward Winslow
- Robert C. Wolcott
- Wayne Youngquist
- Donna F. Zarcone
- Endy Zemedenis
- Marvin Zonis

**$200 to $249**

- Samuel Ach
- Sarah Anderson
- Sonya Anderson
- Janet Angstadt
- Janett Arneyberg
- Neil Anschartz
- Rishi Arora
- Elizabeth Asbjornson
- Kristin Atchison
- Emanuele Ategbe
- Michael Ballantine
- Malia Beal
- Ellen Bechtold
- Al Belmonte
- Paul Berkowitz
- John Bierbusse
- Jean and J.D. Bindergeld

**$150 to $199**

- Ryan Blockney
- Merril Blau
- Ross Blumenfeld
- Susan Bondursnt
- William Bosron
- Keith Bowersox
- Timothy Bradley
- Alice Brunner
- Brian Buehling
- Kate Calabra
- Mark Calaguas
- Steven Call
- Robert Calvin
- William Carney
- Richard Carr
- Lawrence Casazza
- Gerald Casey
- Phoebe Chen
- Michael Choate
- Elizabeth Cichelli
- Tom Clooney
- Joan Crouch
- Heather Cunningham
- Matt Curry
- Kenneth
- Doubinspec
- Yannine Derrig
- Daniel DeWitt
- Todd Doersch
- Barbara Donnelley
- Cynthia Doutet
- Patrick Driscoll
- Sarah Dube
- LaDoris Duncan
- Florence and Pierre Duquesnoy
- Thomas Dunnik
- Farah Eck
- Sharad El-Assar
- B. Craig Elder
- Matthew Erickson
- Kelvey Eversole
- Brian Fahmy
- Susan Faurout
- Julie Fedeli
- Nancy Felton-Ekins
- Gail Fitzpatrick
- Cynthia Flynn
- Daniel Forbes
- Elizabeth Furell
- Kathleen Gallo
- Ashley Galloway
- Cristina Galvan
- David Gans
- Thomas Gary
- Sandra Gates
- Lynne Giovino
- Sharon Gorell
- Martin Gradman
- Ronald Gnis
- Sara Hamilton
- Liz Harpenter
- Thomas Hanson
- Robert Hastings
- Christian Hennion
- Sarah Hesse
- Mark Hillstrom

**$100 to $149**

- Carol Hinman
- Diana Horvath
- Steve Hubbard
- John Hummel
- William Johnson
- Stephen Johnson
- Fred Jung
- Carl Killen
- Kati Krattli
- Ronald Katch
- Marcus Katz
- Pat Kelly
- Thomas Kenney
- Anthony Kesan
- Arnold Kominsky
- Borka Korte
- Muhammad Kudzumi
- Peter Kuo
- Irene Kwansy
- Abraham Lang
- Louis Laree
- Sang-yul Lee
- Klein Lemmo
- Joe Levin
- Allison Levinson
- Richard Levy
- Karen Lewis
- Joyce Linn
- Katherine Lorenz
- Beth Machlin
- Danny Manis
- Andrea Mantoffy
- Aaron Maslansky
- Lance Mayester
- Maureen McCormick
- Stephanie McCray
- Richard McFarlane
- David McGowan
- Frank McHugh
- Philip McLaughlin
- Florence McMillan
- Cherie Meacham
- Julianne Migely
- Moiz Mohammed
- Julie Montgomery
- Jacob Morley
- Louis Moreno
- David Mosena
- Nashmeen
- Moslehuddin
- George Murad
- Ronan Murphy
- Hawley Newsheim
- Kenneth Nopar
- Neil Novich
- Karen Nye
- Kaleb Nyagaard
- John O’Brien
- Michael O’Brien
- Sheila O’Brien
- Maureen O’Connor
- Melissa Oakley
- Benton Oktipi
- Corina Oppice
- John Orr
- Upendra Pate
- Stephen Patt
- Rebecca Peredo
- Angela Perkins
- Jane Petkus
- Justin Petzold
- Jerome Penderski
- Nathalie Pinel
- John Power
- Neil Reenan
- Michael Reichart
- Travis Rejman
- William Ritchie
- Robert Rivkin
- Daniel Ronan
- Nelson Rosario
- Ellis Rosenweig
- Bettina Rousos
- Storer Rowley
- Ben Ruff
- Bill Ryan
- Steven Ryder
- Barry Saltzmann
- Bethyl Saltzman
- John Scalian
- Daniel Schlossberg
- Bernhard Schmidt
- David Schreiner
- Stuart Schwartz
- Nicholas Scaduto
- Lenuel Seebrook
- Barry Sears
- Laurence Shiff
- Milenko Siklojov
- Kresni Smith
- Zach Smith
- Camille Smyder
- Sufyan Sohel
- Sallie Stanley
- Valene Staublin
- Jennifer Stearns
- Linhard Stef
- Nicholas
- Stefanopoulos
- Margie Stineman
- Thomas Suber
- Michael Swan
- William Swee
- Gregory Taylor
- Edward Thompson
- John Thullen
- Howard Tiffen
- Coleman Tuggle
- Bernardo Udriñeta
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- Nicholas Vergoth
- David Voss
- Dakota Cranden
- Kim Weaver
- Caryn and David Weber
- Judi Weintraub
- Sharon Welch
- Sheri Wernsing
- John Williams
- Emily Wilson
- Amanda Wolfe
- Ann Wolf
- James Woods
FY17 Financial Support

$999 and below

$250 to $499 (continued)
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Erii Yamaoka
Clifford Yuknis
Margaret Zagar
Geena Zilislojsky
Mark Zivan

$100 to $249
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Andres Aya
Raymond Asher
Mark Arvin
Hugo Arreguin
Warren Arnold
Robert Appelbaum
Jeremy Apolinski
Angeles
Katherine Novotny
Dean Andrews
Judith Anderson
Nancy Anderson
Rohith Amruthur
Alba Alexander
Barbara Alexander
Pola Alexopoulos
Dan Allen
Kris Allen
Patrick Allen
Sandra Allen
Mary Almerigi
Laura Alonso
Andrew Alper
Marlynn Altsdorf
Alfred Atchul
Rohith Amruthur
Nancy Anderson
Judith Anderson
Dean Andrews
Katherine Novotny
Angelas
Valene Ann Werner
Craig Antas
Jeremy Apolinski
Robert Appelbaum
Masud Arjmand
Warren Arnold
Hugo Arequin
Lisa Arndt
Mark Arvin
Douglass Aubrey
Raymond Asher
Susan Ataman
Ed Avi
Andres Ay
John Ayersworth
Ira Azulay
Richard Baader
Mohammed Baban
Allison Bacon
Benjamin Bader
Richard Bai
Gary Bailey
Beverly Bajus
Myra Balesi
Marie Balsec-Word
John Ball
Justy Bandy
Andres Banuelos
Ruyce Bao
Abby Barac
Judith Barnard
Leah Barnes
James Barr
Mary Sue Barrett
Rachel Barry
Thomas Bartkoski
Mary Barton
Ben Bastianen
Alex Basta
Dhruvik Modi
Katherine Baumann
Jason Baxendale
Walter Bayer
Frank Beal
Matt Beard
Stephanie Beauidious
Brian Bedard
Sara Bedsworth
Brad Beecham
Emma Belcher
Brian Belew
Andrea Benda
Lisa Bennett
Michael Bennett
Kate Bensen
Roger Bensinger
Alan Berberick
Judith Berg
Thomas Berg
Sara Seng Berrgen
Thomas Bergin
Jason Bergstrand
Marc Berman
Irwin Bernstein
Jay Beskin
William Best
Monique Bhargava
Jeanette Bivac
Barbara Bieng
Frank Bieszczat
Cari Binderinagel
Timothy Binney
Harrington Bischof
Emilio Bianco
Ewa Blaszczynski
Elka Block
Steve Bloom
Macon Blith
Sonja Boba
Elizabeth Boe
Judith Boggs
Carolyn Bozarsky
Christopher Bonall
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Russell Bonham
Georgia Bonse
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Carole Borg
Adrienne Bornstein
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Abhinav
Brahmadam
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Nicole Brown
Stephen Brown
Wendy Brown
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Mona Buckley
Denis Bulat
Richard Bulger
Kevin Burchett
Meaghan Burdick
Christian Burger
Friedrich Bursen
John Burke
Emily Burnett
Drew Burn
Jeremy Burr
Michael Burnher
Hugh Burton
Kathleen Bush-Joseph
Victoria Bush-Joseph
Yekaterina Buzinova
Beryl Byman
Anthony Calabrese
Danielle Caldwell
Roland Caia
Rafael Calamari
David Campbell
Leonard B. Cannata
David Campbell
Rafael Caraballo
Robert Carroll
Walter Carlson
Joel Carp
Paul Carpenter
Ray Carroll
William Carlez
Carlo Carsten
Ray Carter
M. Blouke Carus
Edward Cass
Anna-Lisa Castle
Sanjiv Chada
Andrew Challenger
Susan Chamberlain
Dane Chamorro
Cheena Chandra
Yi-Ping Chang
Carrie Channell
Farhad Charmbozagh
Kirk Chartist
Alexis Chaudagne
Angelica Chayas
Joyce Chelberg
Jack Chelsky
Leslie Chenoweth
Maureen Chenrow
Rieka Chinnasamy
Thomas Choi
Francoise Chong
Mits Choudhury
Helen Christ
Anthos Chrysanthou
Nicholas Chu
Ben Cirrus
Allen Cziner
Jill Clancy
Constance Clark
Laura Clark
Stuart Andrew Clark
Thomas Cleary
Richard Clemens
Ann Cockrell
Ethan Cohen
Michelle Cohen
Cory Cole
Susan Collette
Adam Collins
Miles Conant
Julie Concam
Elizabeth Conkis
Sean Conion
Walker Connelly
Jerry Conner
Philips Conner
Renee Conrad
Rory Conver
Alon Cook
Michael Corbett
Robert Corder
David Corne
Jennifer Connel
Carolyn Castello
Judy Cottle
Eliza Cowan
Barbara Coy
Colleen Coye
Thomas Coye
Katie Craig
Gregory Crawford
Edward Creedon
John Crosby
Karen Croteau
Andrea Crush
Brian Cruso
Natalie Cupps
Kate Currier
Ellen Cushing
Claudia Cutler
John Cvingborg
Kim Dabrowski
Robert Dahike
Kenneth Dalleymer
Caxton Daniels
Nick Donoff
John Dardis
Bruce Davis
Laura Davis
Mark Davis
Stephanie Davis
Randall Dawson
Brian Day
Charles Day
Sarah De Bloss
Wally De Jongh
Peter Debczeg
James Deignan
Vera Dei-Tos
Frances DeBeca
Constance Deng
Amy DeFreo
Dan Derose
Brian DeSplinter
Jill DeVaney
D. Simone
Devereauxewax
Gregory Devonshire
Fabiola Di Clemente
Nina Diamond
Chris Dias
Luciano Dias
Chris Dickert
James Dickert
Loleta Didrickson
David Dietz
Dominic Difrisco
Gerald Digne
Michael Dillon
Susanne Diment
Brett Dobbs
Bruce Doid
Arthur Don
Terry Donald-Nixon
Gloria Donalson
Conor Dorkin
Gary Durochik
Jon Dutcher
Ann Dwyer
Daniel Dybalia
Bob Dyer
Mark Dykstra
Carol Eskin
Aleksandra Ermova
Kambiz Eftekhar
Karen Egerer
Edward Eggers
Marshall Eisenberg
Bethany Ekluss
Yasmine El-Gohary
Michael Ellenbogen
Marjorie Elliott
John Ellis
Stephen Elpiner
Rhani Elrham
Hyoom Enchary
Mark Emanuel
John Emel
Dean Ennes
Chima Enyia
David Ehmans
Pedro Ercio
Clement Erdmann
Judy Enwin
Richard Escalante
Sheyda Ensaada
Amy Esplan
Selena Evans
Megan Everett
Graziya Evert
Richard Eyre
Meghan Fair
Edith Falk
Anne Fallenbarger
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Sean Farrell
John Farris
Althea Faulve
Janice Feinberg
James Feldman
Joseph Feldman
Richard Feldman
John Ferrarocci
Joseph Ferrario
Michael Ferrand
Eugene Feygina
Daniel Felsmann
Kay Fillingham
Jocke Finch
Sanford Finkel
Jason Finney
Shelley Finnegan
Brendan Fitzgeralds
Kevi Fitzgeralds
Sarah FitzMaurice
Karen Fitzner
Rofal Fisk
Helen Flanagan
John Flanagan
Timothy Flood
Vincent Floraar
Fred Flosi
Derek Floyd
FY17 Financial Support

$999 and below

Michael Goldwater
Leonardo Gomez
Anne Gompel
Rodrigo Gonzalez
Jay Goodgold
Bruce Goodman
Tamar Goodman
David Goodstone
Dan Gorman
Kathryn Gostinger
Benjamin Gould
William Grabham
Judith Graf
David Grant
Melissa Grater
Jeffrey Graubert
Les Ann Graves
Pamela Graves-Moore
David Gray
Jan Grayson
Jeffrey Greene
Epiphram Griek
Roger Grillofen
William Grillofen
Hayk Grigoryan
Andrew Grimes
Carolyn Grisko
Greg Gruberthaker
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Chloe Guilmia
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Richard Guthrie
Sam Gutterman
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Harley Haddigan
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Barbara Hague
George Haines
Jeffrey Haleden
Hardy Hall
Jessica Hall
Katy Hall
Seth Hall
Eleanor Hamilton
Patricia Hamlin
Elizabeth Hammel
Kathleen Hanley
Melanie Hannah
Meredith Hansen
Signe Hanson
Charles Hansotte
Sean Harner
Michael Hardy
Chris Harlow
Kent Haroz
Thomas Harper
David Harr
Fiona Harrington
Adam Harrs
Joel Harris
Kelvin Harris
Yra Harris
Brittany Harrison
Ogechi Harry

Alex Hart
Eric Hartman
Timothy Hartnett
Bagget Hervey
Chris Hastings
Naomi Hattori
John Hayes
Kely Hayes
Jil Heady
Shawn Healy
Jennifer Heathcote
Katherine Heffernan
Christie Helfer
Patricia Herrmann
Peter Heine
Bruce Heller
Dawn Helwig
James Hemmings
Alexandra Hendrickson
Thomas Henkey
Matthew Henkler
Jack Hennessy
Joy Henningsen
Robert Herrquist
James Herrmann
Kirsten Hess
Nicholas Heuerz
Gezinus Hidding
Theodore Hik
Kay Hirn
Talim Hik
Margaret Hiebowitsh
Samuel Robert
Sarah Hochman
Danny Hodorowski
Rachel Hage
Sherry Holland
Susan Holliday
Ruth Holst
Rebecca Holwerd
Thomas Homburger
Natalia Hornick
John Hornby
Yoo-Jin Hong
Sarah Hooper
William Hoover
Kara Horsley
Richard Hoskins
Elizabeth Houllahan
Jeffrey Howard
Minette Howard-Tiedemann
Shannon Howell
Laurie Howick
Tommy Hoyt
Tina Hrabak
Thomas Hubert
Daniel Hueber
Charlotte Huffman
Joyce Hughes
Katherine Hughes
Robert Hueuglet
Melanie Humi
Henry Hunt
Nancy Hunter
Timothy Hunter
Douglas Hurdebrink

Samuel Husman
Abigail Hymen
Elizabeth Hyps
Barbara Ifshin
Sarah Iles
Pete Ily
Rachel Isebye
Oshihola Isinikaye
John Iwaksa
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Tol Israeli
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Benjamin Jagoe
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Dense Janas
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Nicolete Jukiewicz
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Prasanta Kalita
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Stamatis Kavounin
Nganu Kasuka
Victor Katsa
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Karin Katz
Marcy Katz
David Kaufman
Sevi Kaymakcalan
Reyad Kazmi
Mary Karrn
Karen Kedo
Gerald Keenan
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Joshua Klunzar
John Kleder
Cranton Knight
Robert Knutti
Cheryl Kobetsky
Ron Kochman
Laura Koloid
Jeffrey Koh
Christopher Kohler
Evgeni Kokin
Robert Kolar
Suzanne Kolasa
Chris Kopp
Barbara Karen
Laura Koden
George Kostopoulos
Barbara Kowelczuk
Clifford Kozak
Loukas Kozonis
Geryl Kramer
Jack Kramer
Andrea Krauth
Alan Kravets
Nancy Knick
Sharon Krystjanson
Sherm Kruse
David Kuendor
Swati Kulkarni
Rey Kullis
Aru Kumar
Verlene Kuoni
Abin Kurikase
Susan Kurland
Jim Kurt
Thomas Kus
Hiroaki Kuwajima
Vincent Kwek
Albert Lacher
Marc Lacher
Michael Ladipo
Joe Lambert
Marta Lampela
Jon Lancaster

Joseph Lane
Julia Lane
Laura Lange
Jake Langenfield
James Langheny
Amy Lardner
John Larkin
Scott Lassar
Spencer Lau
Melissa Laughlin
Jim Latenbach
Timothy Lavelle
Claude Lawrence
Gale Leary
Jeongmin Lee
Josephine Lee
Susan Lee
Thomas Lee
Barbara Leff
Nancy Lebig
Mark Lepold
Norman Leite
Theodore Lemberis
Guy Lenardo
Willem Lerga
Thomas Lenegood
John Levi
John Levin
Katie Levin
Diane Levine
Cary Levitt
Benjamin Levy
David Levy
Marc Levy
Barton Lewin
Kenneth Lewis
Ots Lewis
Rae Lewis
Zach Lewis
Joanne Li
TaraLieza
Paul Liebenzon
Samba Liggopah
Julie Lille
Dorina Lindedt
Cynthia Linen
Michael Lippitz
Dan Lissel
Danel Littman
Julia Liu
Merlin Liu
Nancy Linn
Steven Lennegood
Barbara Lockert
David Locke
Arn Logue
Abby Lombardi
Vastrzym Lynchyna
John Long
Erica Longfield
Louis Long
Teri Lonier
Melynda Lopin
Braeden Lord
Kathy Lonner
Robin Loan
Benjamin Lovett
Teri Lowinger
Matthew Lowicz
FY17 Financial Support
$999 and below

$100 to $249 (continued)
Katie Lucas
Lindsey Lucenta
Katharine Lucid
Sandrin Luckins
Amber Lukowicz
Gertrud Lulla
Jason Lunderman
Jason Luo
Angela Lyons
Yufan Ma
Charles Macal
Kathleen MacKay
Charles MacKelvy
Eileen MacKeyevich
Colin Maclean
Harry Madaryan
Minam Madrigal
Yvonne Mafeje
Sharon Magnuson
John Maher
Patricia Maher
Thadeeusk
Malwesrudek
Patrice Malde
Sanna Malick
Gregg Malicki
Christie Malyskocek
Thomas Mallman
Robert Malin
Margaret Malo
Jacie Maloney
Emma Malouge
Sandra Manguren
Jillian Mannique
Shafiqat Manzur
Matthew Marchel
Linda Marcus
Louis Margaglione
Warren Mark
Elhan Marine
Renae Marongwe
Patty Maternsen
Michael Martin
Patricia Martino
Joseph Master
Cindy Mathew
Corey Matthiessen
Merry Meyer
Kelly Miskeski
Krystyna Masz
Ann McCabe
John McCarron
Fergal McCarthy
Katharine McCaughan
David McClellan
Christopher McClennan
Joshua McClure
Katherine Meggers
Damon McLaughlin
Kevin Mcdonald
Peter McMenamin
Audrey McQuillan
Stanley Mehaffey
Ahlers Melakou
James Melchion
Onur Melen
Allison Mello
Maria Melms
Howard Melton
Jose Mena
Malola Menghaney
Eric Meschter
Lauren Messengger
Susan Messinger
Donald Meyer
Laura Meyer
James Meyers
William Melkin
Daniel Michaeli
Gwenwynlyn Mikell
Jenny Miller
John Miller
Jon Miller
Loren Miller
Michael Miller
Patrick Miller
Priscilla Mims
Blake Miner
Kame Miner
Catherine Mini
Jill Mnisiouk
Thomas Mitchell
Antonia Mtev
James Moldeski
Pavla
Mohaghreghpoor
Timothy Mohan
Kevin Montague
Reginala Montague
Alex Molatabi
Fred Montgomery
Michael Montegomery
Richard Moody
Kate Moore
James Moorhead
George Moran
Dane More
Piet Monise
Lisa Morris
Lynette Morris
George Moss
Bela Mote
John Mogynhan
Martin Mozes
Claire Muda
Josie Muigai
Mauro Mujica-Parodi
Charlotte Mullen
Allison Muller
Thomas Mulligan
David Mukhili
Darceee Munroe
David Mushoche
James Murphy
Susan Murphy

Thomas Murphy
Eileen Murray
Katherine Murray
Christopher Murray
Roger Myerson
Mark Naboing
Chelsea Nacker
Jennifer Nagel
Julie Nagle
Megan Naka
Maria Nana
Raj Narasimmon
Tony Nashar
Roland Nascimento
Ramani Natarajan
Rebecca Nateurs
Scott Nees
Danny Nelson
Dorothy Nelson
Glen Nelson
John Nelson
Leonel Nelson
Lauren Neponcotunen
Jacqueline Nesbitt
Maranne Nesler
Roberts Neuserauler
Robert Neuman
Judith Newell
David Nichols
Richard Nichols
Eleanor Nicholas
Eric Nielsen
Siarak Noesenrom
Gunter Nitsch
Lisa Noack
Matthew Noble
Susan Noel
Thomas Noelde
Christophor Noon
Christophor Noonan
Victoria Noonan
Melodie Norris
Maggie Norris
William Norris
Christina Novak
Richard Nowak
Jasmine Nwabara
Tom O'Brien
Brian O'Connell
Gerald O'Connell
Brian O'Connell
Tom O'Brien
Jasmine Nwabara
Christofer O'Connell
Katherine O'Connell
Kevin O'Donnell
Jill O'Donnell
Casey O'Flanagan
Lauren Pittelli
Leonor Pintado
Karen Pilak
Shoba Pillay
Samantha Pickering
Samantha Pickering
Lila Potasnik
Edmund Ponce de Leon
James Poole
Keith Porter
Eugene Posey
Jo Ann Potashine
Emily Powers
Sharon Powell
Christine Prejean

Herbert Prochnow
Alexandra Prokutsa
Lori Prustvas
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Maria Ptuchiona
Scarlett Puckett
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Jeffrey Roberts
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Sandia Rosenthal
Wanner Rosenthal
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Natalie Rubin
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Ray Rusnak
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Robert Ryan
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Ashfaq Sait
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Yufel Aidwais
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Arlene Alpert
Mehta
Maysam Aloiai
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Alisa Baum
Ibrahim Bedasso
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Alexandre Beiriger
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Cassandra Braun
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Jim Bucholz
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Lauren Buford
Peter Bul
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Franz Burnier
Lauren Bursey
Anthony Butler
Frank Cabrens
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Maria Calderon
Nicholee Cameron
Lindsey Campbell
Jaidee Cao
Christian Carlson
William Cassidy
Edelia Castaneda
Robert Castleman
Helen Celewicz
Andrej Cernicenko
Raminder Chadha
Jan Chaot
Aaron Chandran
Jane Charney
Jesse Chen
Sammi Chen
Danny Cheshol
Xenia Chiu
Wen Chong
Elizabeth Christian
Carol Christiansen
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Margaret Walker
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Tracy Walter
Cassidy Walters
Annisa Wast
Bing Wang
Jenny Wanger
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Lindet Warfel
Kimberly Wergo
Eliot Weiss
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James Wesner
Richard Westenfelder
Justin Westfall
Leslie Westfall
Harriet White
Hannah Whitehead
Becky Whitehurst
Prisilla Whiter
Stephanie White
Michelle Wiesbrock
Paul Wigg
 classname="amsmath"
\begin{array}{c}
\text{Michael Wang}
\text{Nilda}
\text{Wonghipokong}
\text{Lisa Woo}
\text{Eva Woolf}
\text{Matthew Wylke}
\text{Keiko Yazai}
\text{Ashley Yates}
\text{Austin Yates}
\text{Frederick Yueger}
\text{Connie Yip}
\text{Bradyn Young}
\text{Daniel Yulevich}
\text{Stacy Zeidman}
\text{Anne Zender}
\text{Ilse Zenkend}
\text{Tassos Zervas}
\text{Robert Zielinski}
\text{Kristin Ziemke}
\text{Dana Zook}
\text{Joshua Zorzyk}
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Ravi Shah
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Amy Shanks
Mukul Sharma
Sarah Shaw
David Shayne
Sarah Shaw
Mukul Sharma
Sarah Shaw
David Shayne
Sarah Shaw
Mukul Sharma
Sarah Shaw
David Shayne

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Emily Snider
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Robert Wolf
Wayne Wolman
Mary Lyn Wonderlic

Michael Wold
Nilda
Wonghipokong
Lisa Wod
Eva Woolf
Matthew Wylke
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Sammi Chen
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Wen Chong
Elizabeth Christian
Carol Christiansen
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Michael Driscoll
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Jordan Essenburg
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Chris Renn
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Alyssa Sullivan
Lei Sun
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Juliet Ussandor
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Caitin Van Ort
Peter Varga
Omar Vargas
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Jacob Velleman
Mitchell Vermet
Juan Villafane
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Lauren Wood
Ellen Woodward
Sarah Wright
Jiaming Wu
Calvin Yang
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